



Online Course

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Course Modules

1.Introduction and Key Concepts

- •Direct, Plan, and Improve
- Scope of Control
- Direction
 - o Mechanisms for Direction
 - o Policies
 - o Guidelines
 - o Risks
 - o Controls
- Planning
 - o Strategy and Strategic Planning
 - o Tactics and Tactical Planning
 - o Operations and Operational Planning
 - o Methods
- Improvement
 - o The Role of Measuring and Reporting.
 - o Operating Model
 - o Operating Model The ITIL Service Value Chain
 - o Mapping Operating Models
 - o Applying the Guiding Principles
- ·Value, Outcomes, Costs, and Risks in DPI

2.Strategy and Direction

- Cascading Objectives
- Cascading Requirements
- Defining the Structures and Methods Used to Direct Behaviors
- Governance Structures Used for Decisions-making
- Key Governance Structures and their Roles
- Governance Structures Used for Decisions-making
- Governance and the Service Provider
- Placing Decision-making at the Right Level
- Impacts of Governance on DPI
- Role of Risk Management in DPI
- •Role of Risk and Risk Management in Planning & Improvement
- Portfolio Management
- Building, Communicating, and Advocating
- A Simple Business Case Structure
- Effective Policies
- Effective Controls
- Effective Guidelines

3. Assessment and Planning

- Basics of Assessment
- Effective Assessment
- Types of Assessment
- Assessment Objectives
- Collection of Current State Data or Other Evidence
- Choosing an Assessment Method
- Assessment Methods and their Outputs
- Gap Analysis
- SWOT Analysis
- Change Readiness Assessment
- Customer/User Satisfaction Analysis
- SLA Achievement Analysis
- Benchmarking
- Maturity Assessments
- Defining Assessment Objectives and Criteria

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4.Introduction to Value Stream Mapping

- Introduction to Value Stream Mapping
- Lean
- Avoiding Local Optimisation
- Value of Value Stream Mapping
- Developing a Value Stream Map
- Types of Waste
- Muda Subcategories
- Developing a Value Stream Map
- Increasing the Detail in Value Stream Maps
- Typical Mistakes in Value Stream Mapping

5. Measuring and Reporting

- Basics of Measuring and Reporting
- Developing a Value Stream Map
- Defining and Using Measurements and Reporting
- •Reasons for Measuring
- Types of Measurements
- Measurement Cascades and Hierarchies
- Planning and Evaluation Model
- Balanced Scorecard
- •IT component-to-Scorecard Hierarchy
- •IT component-to-Scorecard Hierarchy: The Metric Tree

- Organisational Improvement Cascade
- Success Factors and KPIs
- Leveraging SMART
- KPIs Influence Behaviour

6.Measurement and the Four Dimensions

- Measurement of Organisation and People
- Measurement of Information and Technology
- Measurement of Partners and Suppliers
- Measurement of Value Streams and Processes
- Lagging and Leading Indicators
- Process Metrics
- Flow Efficiency

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7. Continual Improvement

- Creating a Continual Improvement Culture
- Continual Improvement of the Service Value Chain & Practices
- Continual Improvement in Organisations
- Continual Improvement Model
- •What is the Vision?
- Visions for Planned Improvements
- •Where are We Now?
- Assessments
- •Where do We Want to Be?
- Prioritising and Scoping Outcomes
- •Making the Business Case and Reaching an Agreement
- Creating an Action Plan
- Working Iteratively
- Conducting an Improvement Review
- Identifying Additional Improvement Opportunities
- Using Measurement and Reporting in Continual Improvement

8. Communication & Organisational Change Managemt (OCM)

- Communication Principles
- Communication is a Two-Way Process
- Method of Communication
- Message is in the Medium
- Defining and Establishing Feedback Channels
- Identifying and Communicating with Stakeholders
- Stakeholder Mapping

9. Basic of Organisational Change Management (OMC)

- Basics of OCM
- Essentials for Successful Improvement
- •OCM Throughout Direction, Planning and Improvement
- OCM and Planning
- •OCM and Improvement
- OCM Throughout the Service Value Chain
- Feedback and Metrics
- Actions

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10. Developing a Service Value System

- Adopting the Guiding Principles
- Centre of Excellence for Service Management
- Four Dimensions of Service Management in the SVS
- Establish Effective Interfaces Across the Value Chain
- Partners and Suppliers in the SVS
- Value Streams and Processes in the SVS
- Focus on Value Streams
- Relationship Between Value Streams and Practices
- Designing a Workflow
- Considerations for Efficient Design
- Theory of Constraints
- Kanban Technique for Managing Work

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The efficiency of online learning in terms of time management, flexibility, and the ability to access resources anytime, anywhere can be compelling.



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